

# The Journal of Education in Perioperative Medicine

ORIGINAL RESEARCH

# Identification, Characterization, and Ranking of Candidate Metrics for Selection to Anesthesiology Residency: An Iterative Survey of Program Directors

MICHAEL P. HOFKAMP, MD, FASA DANIEL SADDAWI-KONEFKA, MD EMILY G. TEETER, MD, FASA GEORGE GULDAN III, MD, FASA CLINTON KAKAZU, MD BRITTANY MAGGARD, MD, FASA NED NASR, MD, FASA MICHELLE PARRA, MD ARVIND RAJAGOPAL, MBBS KELLY URAL, MD, FASA COURTNEY SHAVER, MS JED WOLPAW, MD, FASA

#### Introduction

Medical students contemplating a career in anesthesiology may be unaware of their competitiveness, which can affect their match success. In the 2022 match, there were 2691 applicants for anesthesiology and 1508 matches that corresponded to a match rate of 56.0%.1 The subsequent year, 2959 people applied for anesthesiology and 1606 matched for a match rate of 54.3%.2 Current understanding is limited regarding the specific metrics anesthesiology residency directors prioritize and how these metrics differentiate among varying levels of applicant competitiveness. Moreover, there is increasing awareness that diversity and equity are more likely to be achieved with holistic reviews of residency applications.<sup>3</sup> The Medical Student Education Committee of the Society for Education in Anesthesia feedback received from committee members that they had difficulty advising medical students on their competitiveness for a career in anesthesiology and it would be helpful to know what constituted wellqualified and not qualified candidates. Our study sought to identify and rank the metrics that determine anesthesiology applicant selection and to categorize candidates as "exceptional," "strong," "average," "marginal," or "uncompetitive" based on these metrics, using an iterative survey process.

#### **METHODS**

The Baylor Scott & White Research Institute institutional review board approved this study (022-107). This was a prospective, observational, iterative 3-round survey and we obtained informed consent from all participants. The study investigators used a convenience sample of 16 program or assistant program directors (PDs). Of the 16 participants, 2 PDs from both large and small programs across the East, South, Midwest, and West comprised our participant pool. By consensus, the investigators determined that programs with class sizes of 14 or fewer to be categorized as small, and those with 15 or more were categorized as large. Among the initial study investigators, 2 were from large programs in the East and 1 was from a large program in the South; these 3 participated in the study. The principal investigator responsible for administration of the study did not participate in the surveys. The 13 additional programs were selected randomly according to the size and geographical region strata by a biostatistician who used SAS 9.4 (SAS Institute, Cary, North Carolina). Potential participants were contacted via email with an invitation to participate in the study. If the PDs did not respond or declined the invitation, then PDs from additional programs were contacted in the order of which they were randomized. Sixteen PDs were selected to be participants; a flow diagram describing subject recruitment is presented in Figure 1. After selecting 16 PDs, we distributed the first-round survey via email, designed using REDCap hosted at Baylor Scott & White Research Institute.4 This survey collected demographic details and asked PDs, through open-ended questions, to identify the metrics they use for selecting potential residents. Because U.S. Medical Licensing Exam (USMLE) Step 1 was transitioning to a pass/fail scoring system, PDs were instructed not to consider scores from Step 1 as a metric. The principal investigator, who was not a survey participant, examined the topics generated from the first round and condensed or distributed similar topics to avoid redundancy in future survey rounds. The condensation of topics from round 1 to round 2 is presented in Figure 2. During the second round of the survey, PDs who completed the first round of the survey were contacted with the list of metrics generated by the first round of the survey and asked to stratify each metric into what they would consider "exceptional," "strong," "average," "marginal," and "uncompetitive." Participants were given the option to assign multiple stratifications to a single metric. For example, on the metric of whether a candidate passed the USMLE Step 1 exam on the first attempt, participants could indicate that an "exceptional," "strong," "average," and "marginal" candidate would be expected to meet this metric. PDs

were also requested to assign a level of importance to each metric on a 5-point Likert scale from 5 - "very important" to 1 - "not at all important." During the third round of the survey, PDs who completed the second round of the survey were given the results of the second round of the survey and asked to provide 1 final stratification of each metric and re-assign importance.

Data were extracted from REDCap onto an Excel spreadsheet (Microsoft) and statistical analyses were performed with SAS. Descriptive statistics were used to describe characteristics of the program director cohort. Frequencies and percentages were used to describe categorical variables, and means and SDs (or medians and ranges when appropriate) to describe continuous variables. A chi-square test was used for categorical variables, but when expected cell counts were too small for valid chisquare results, Fisher's exact test was used. For continuous variables, a 2-sample *t*-test was used, and the Mann-Whitney U test was chosen when data did not follow a normal distribution, to assess associations bivariate comparisons. Written comments were extracted verbatim onto tables included as appendices.

#### **RESULTS**

Of the survey rounds, 15 participants completed the first, 15 the second, and 10 the third. Self-reported demographics of the PDs are presented in Table 1. A list of all candidate metrics reported by PDs in the first round of the survey is presented in Table 2. Table 3 highlights the metrics chosen by 8 or more of the 10 participating PDs. All 10 final round participants indicated that they will be using passing USMLE Step 1 and "red flags" such as a failed rotation as candidate selection metrics and both had an average importance score of 4.9 on a 5-point Likert scale. Other metrics identified by all PDs included clerkship evaluation comments, USMLE Step 2 scores, class rank, letters of recommendation, personal statement, and program and geographical signals. In total, 18 distinct candidate metrics were classified as important by at least 8 of the 10 PDs. Remaining candidate metrics that were classified as important by 7 or fewer of the PDs are presented in Appendix G.

#### **Discussion**

Using a 3-round iterative survey, identified 18 candidate metrics anesthesiology residency that 80% or more of PDs indicated they would use. To our knowledge, no published data currently stratifies candidate metrics for anesthesiology residency according "exceptional," "strong," "average," "marginal," and "uncompetitive" characterizations. This information is crucial for medical students applying for anesthesiology programs, especially in the current context in which applicants need to strategically send program- and geographic-specific signals to programs that could affect their interview invitations.5 In the absence of such data, applicants risk navigating the application process without a clear understanding of their competitiveness.

Passing the USMLE Step 1 and the absence of "red flags" such as a failed rotation were the 2 most important candidate metrics. USMLE Step 1 scores have been a traditional metric for residency candidate selection<sup>6</sup> but shifted to pass/fail scoring in 2022.7 Prior studies have found a relationship between performance on the USMLE exams and performance on the American Board of Anesthesiology knowledge exams.8,9 In our study, all 10 participants indicated that they will be using USMLE Step 2 scores as a metric in ranking candidates for residency, with scores greater than 240 for "strong" or "exceptional" candidates and scores of less than 228 for "marginal" or "uncompetitive" candidates. The Association of American Medical Colleges does not provide numerical data for USMLE Step 2 Clinical Knowledge (CK) scores for the entering classes of 2021 and 2022 but did report an average USMLE Step 2 CK score of 243.3 for the entering class of 2020.10 In a prospective survey-based study of anesthesiology PDs, Vinagre et al.11 reported that failing USMLE exams, failure of a preclinical course or clinical rotation, gaps in training that did not have an explanation, and a felony or criminal history as the 4 most common "red flags" indicated by PDs.

Letters of recommendation and personal statements were both of importance to PDs in our study. The value of letters is concordant with prior research. In a survey-

based study, In Pierre et al.12 reported that 77.4% of residency PDs look for certain keywords in a letter of recommendation and phrases such as "top % of students" and "we are recruiting this candidate" denote a superior applicant. The value of personal statements in prior studies is more variable. For example, in a survey-based study by Flanigan et al., 13 dermatology residency PDs put little value in personal statements with the authors opining that standardization may improve the usefulness of personal statements in the residency selection process. In a review article, Go et al.14 reported that it is possible that authors of letters of recommendation may introduce inadvertent bias. In contrast, Brown et al.15 examined approximately 3000 letters of recommendation for applicants applying to obstetrics and gynecology residency and, using linguistic analysis, determined the letters of recommendation were similar compared with applicant race and gender. Culp<sup>16</sup> opined that with the advent of artificial intelligence programs that can write realistic essays, the usefulness of personal statements will decrease.

Diversity was an important factor for most PDs, which is concordant with other published work. In an editorial, Crites et al.17 stated that recruitment of residents from underrepresented races and ethnicities has the potential to improve health care for minority populations. Notably, Nguemeni Tiako et al.18 reported that residency applicants have a higher likelihood of applying to specialties in which their race is well represented. In Students For Fair Admissions, Inc. v. President and Fellows of Harvard College, the U.S. Supreme Court decided that race could not be used as a factor in college admissions.19 However, resident physicians are not considered students and are not affected by this ruling.

Leadership and volunteer activities were also of reasonable importance in our study, which aligns with prior publications. Villwock et al.<sup>20</sup> reported the creation and implementation of the Selection Tool of Applicants for Residency (STAR) for surgical residencies, which placed 3 times as much weight on leadership experience compared with academic performance. In a retrospective study of successfully matched neurosurgical residency applicants, there

was an increase in volunteer activities from 2009 to 2022.<sup>21</sup>

Su et al.22 reported that Alpha Omega Alpha status was correlated with residency performance among orthopedic surgery residents. In our study, 9 of the 10 participants indicated they will be using Alpha Omega Alpha in selection of their residents and assigned it a mean importance of 3.6 on a 5-point Likert scale. Only 8 of 10 participants in our study indicated that they will be using membership in the Gold Humanism Society as a metric and assigned it a mean importance of 3.0 on a 5-point Likert scale. A drawback to using Alpha Omega Alpha or Gold Humanism Society membership as a candidate metric is the potential bias of membership in these societies against marginalized applicants.<sup>23</sup>

The metric regarding signals indicated that survey participants viewed candidates who sent a program-specific signal as more desirable and thus more competitive compared with candidates who did not send program-specific signals. In contrast to the majority, 2 respondents scored program signals as "marginal" or "uncompetitive." Although we do not have an explanation from these respondents as to why they rated signals this way, we speculate it may signify the importance of signaling by the respondents as opposed to a negative view of a signal. It may be the result of unequal signaling between programs. Programs that receive a large number of program-specific signals from qualified candidates may be able to extend interview invitations exclusively to that cohort. Conversely, programs that do not receive many program-specific signals from qualified candidates likely need to extend interview invitations to candidates who did not send a program-specific signal. We suspect the respondents who rated program signal "marginal" or "uncompetitive" may represent their use of signaling as opposed to a negative view of signaling.

A significant potential limitation of the broad applicability of our findings was the sample size of program leadership surveyed. We had 10 participants but there are 166 American College of Graduate Medical Education–accredited anesthesiology residency programs in the

United States.24 Our results seem logical but may not represent the nuances in decision making for all programs. Another potential limitation to the generalizability of our results was our use of the cutoff of 14 or less being considered a "small" program. Some programs may be significantly smaller with class sizes of less than half of our threshold for "small" versus "large." They may also have a different view of evaluating candidates. Perhaps smaller programs view character more importantly than academic success because of the nature of working in a small group. Another weakness is that 3 of the participants were not randomly selected. This may have led to self-selection of PDs who held strong beliefs on some elements of the residency selection process that may not have been similar when compared with other PDs. We had a 33% decrease in participants from the second to final round of the survey and we attribute that to participant fatigue resulting from the effort required to re-enter answers on the final survey that may have been similar to the second survey. "Red flags," one of the most important metrics reported in our study, has a definition that varies from individual to individual and this was a limitation as well. Many medical schools no longer assign a class rank to their students and as a result the Medical Student Performance Evaluation has limited data to stratify residency candidates. A final limitation of this study is that the number of program signals that applicants can provide has changed year to year, so the relative importance of these may change with time.

In conclusion, our study offers potentially useful insights for medical students gauging their competitiveness for anesthesiology residencies. Survey participants appeared to place emphasis on metrics that may predict avoidance of bad resident outcomes including "red flags." We believe that our findings are broadly applicable, but an important caveat to this study is that it comprised a small number of PDs and assistant PDs. It would be beneficial for future research to explore whether these data can further aid candidates in optimizing their residency application and selection process along with the outcomes of residency program graduates who are selected by programs that perform holistic application reviews.

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Michael P. Hofkamp is Director of Undergraduate Medical Education in the Department of Anesthesiology, Baylor Scott & White Medical Center-Temple, Temple, TX. Daniel Saddawi-Konefka is a Core Residency Program Director in the Department of Anesthesia, Critical Care and Pain Medicine, Massachusetts General Hospital, Boston, MA. Emily G. Teeter is a Core Residency Associate Program Director in the Department of Anesthesiology, University of North Carolina, Chapel Hill, NC. George Guldan III is a Core Residency Program Director in the Department of Anesthesia and Perioperative Medicine, Medical University of South Carolina, Charleston, SC. Clinton Kakazu is a Core Residency Program Director in the Department of Anesthesiology, Harbor-UCLA Medical Center, Torrance, CA. Brittany Maggard is a Core Residency Program Director in the Department of Anesthesiology and Perioperative Medicine, University of Louisville School of Medicine, Louisville, KY. Ned Nasr is a Core Residency Program Director in the Department of Anesthesiology, Advocate Illinois Masonic Medical Center, Chicago, IL. Michelle Parra is a Core Residency Program Director in the Department of Anesthesia, University of Iowa Carver College of Medicine, Iowa City, IA. Arvind Rajagopal is a Core Residency Program Director in the Department of Anesthesiology, Rush University Medical Center, Chicago, IL. Kelly Ural is a Core Residency Program Director in the Department of Anesthesiology, Ochsner Medical Center, New Orleans, LA. Courtney Shaver is a Biostatistician in the Biostatistics Core, Baylor Scott & White Research Institute, Temple, TX. Jed Wolpaw is a Core Residency Program Director in the Department of Anesthesiology and Critical Care Medicine, Johns Hopkins University School of Medicine, Baltimore, MD.

Corresponding author: Michael P. Hofkamp, MD, FASA, Department of Anesthesiology, Baylor Scott & White Medical Center-Temple, 2401 South 31st Street, Temple, TX 76508. Telephone (254) 724-3370, Fax: (254) 724-5369

Email address: Michael P. Hofkamp: Michael. Hofkamp@bswhealth.org

**Disclosures:** The authors have no relevant financial conflicts of interest to disclose.

#### Abstract

**Background:** The primary aim of this study was to identify and stratify candidate metrics used by anesthesiology residency program directors (PDs) to develop their residency rank lists through the National Resident Matching Program.

**Methods:** Sixteen PDs comprised the participants, selected for diversity in geography and program size. We used a 3-round iterative survey to identify and stratify candidate metrics. In the first round, participants listed metrics they planned to use to evaluate candidates. In the second round, metrics from the first round were ranked by importance, and criteria were solicited to define an exceptional, strong, average, marginal, and uncompetitive candidate for each metric. In the third round, aggregated results were presented and participants refined their rankings.

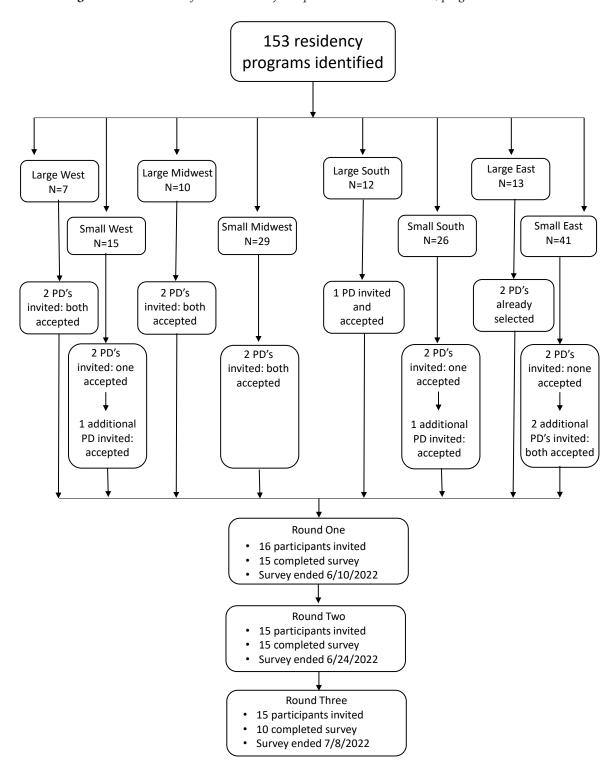
Results: Of the 16 PDs selected, 15 participated in the first and second survey rounds, and 10 in the third. Eighteen candidate metrics were indicated by 8 or more PDs for residency selection. All 10 PDs from the final round identified passing Step 1 of the United States Medical Licensing Exam (USMLE) and the absence of "red flags" like a failed rotation as key selection metrics, both averaging an importance score of 4.9 out of 5. Other metrics identified by all PDs included clerkship evaluation comments, USMLE Step 2 scores, class rank, letters of recommendation, personal statement, and program and geographical signals.

**Conclusions:** The study reveals key metrics anesthesiology residency PDs use for candidate ranking, which may offer candidates insights into their competitiveness for anesthesiology residency.

Keywords: Undergraduate medical education, residency selection

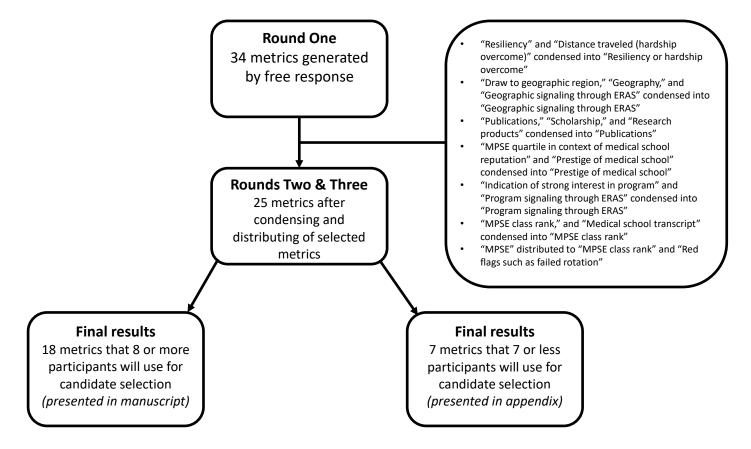
#### **Figures**

Figure 1. Recruitment of PDs and survey completion. Abbreviation: PD, program director.



#### Figures continued

**Figure 2.** Candidate metrics. Abbreviations: ERAS, Electronic Residency Application Service; MPSE, Medical Student Performance Evaluation.



#### **Tables**

 Table 1. Demographic Data for Participants Who Completed the First Round (N = 15)

Variable	Value
Role in Program	
Program Director	14 (93%)
Assistant Program Director	1 (7%)
Gender	
Male	8 (53%)
Female	7 (47%)
Age	
31-40	3 (20%)
41-50	9 (60%)
51-60	3 (20%)
Years Since Completion of Training	
6-10	5 (33%)
11-15	3 (20%)
16-20	4 (27%)
More than 20	3 (20%)
Years in Current Role	
5 or less	9 (60%)
6-10	5 (33%)
11-15	1 (7%)
Self-Identified Competitiveness of Residency Program	
Top quintile (most selective)	3 (20%)
Second quintile	5 (33%)
Third quintile	5 (33%)
Fourth quintile	1 (7%)
Fifth quintile (least selective)	1 (7%)

#### Tables continued

**Table 2.** List of Metrics Generated From the First Round

USMLE Step 2 CK
COMLEX
AOA
Publications
Letters of recommendation
Word of mouth recommendations from people you know
Evaluations from visiting rotations
Leadership experience
Distance traveled (hardship overcome)
Training delays
Draw to geographic region
Resiliency
Diversity
Scholarship
Volunteerism
Work history
MSPE class rank
Personal statement
Research products
MSPE quartile in context of med school reputation
Gold Humanism award
Indication of strong interest in program
MSPE
Clerkship performance with comments on professionalism and drive for improvement
Evidence of completing what they start (e.g. published papers instead of generic participation in research)
Whether USMLE Step 1 passed on first attempt
Program signaling through ERAS
Geographic signaling through ERAS
Medical school transcript
Red flags such as failed rotation
Geography
Hobbies to determine a well-rounded applicant
Prestige of medical school
Other advanced degrees (MS, PhD)

Abbreviations: AOA, Alpha Omega Alpha; CK, Clinical Knowledge; COMLEX, Comprehensive Osteopathic Medical Licensing Exam; ERAS, Electronic Residency Application Service; MSPE, Medical Student Performance Evaluation; USMLE, U.S. Medical Licensing Exam.

#### Tables continued

Table 3. Candidate Metrics Stratified by Importance and Candidate Characterization

Metric	Number of PDs Using	Importance	Exceptional	Strong	Average	Marginal	Uncompetitive
Passed USMLE Step 1 first attempt	10	4.9	Pass: 10	Pass: 10	Pass: 10	Pass: 7, Fail: 3	Pass: 1, Fail: 9
"Red flags" such as failed rotation	10	4.9	Present: 0	Present: 0	Present: 0	Present: 6	Present: 9
Clerkship evaluation comments that included comments on professionalism or drive for improvement	10	4.7	Present: 10	Present: 10	Present: 9	Present: 1	Present: 1
USMLE Step 2	10	4.7	252 and above	240-251	228-240	218-227	Below 218
MPSE class rank	10	4.5	1 <sup>st</sup> quart: 10 2 <sup>nd</sup> quart: 1	1 <sup>st</sup> quart: 8 2 <sup>nd</sup> quart: 9 3 <sup>rd</sup> quart: 2	1 <sup>st</sup> quart: 1 2 <sup>nd</sup> quart: 8 3 <sup>rd</sup> quart: 9 4 <sup>th</sup> quart: 1	1 <sup>st</sup> quart: 1 2 <sup>nd</sup> quart: 1 3 <sup>rd</sup> quart: 7 4 <sup>th</sup> quart: 7	1 <sup>st</sup> quart: 2 2 <sup>nd</sup> quart: 2 3 <sup>rd</sup> quart: 2 4 <sup>th</sup> quart: 10
Letters of recommendation	10	4.3			See Appendi	x A	
Program signal	10	4.2	Yes: 7	Yes: 9	Yes: 7	Yes: 1	Yes: 2
Personal statement	10	4.0		•	See Appendi	х В	•
Geographical signal	10	3.9	Yes: 9	Yes: 9	Yes: 7	Yes: 1	Yes: 1
Diversity	9	4.4		•	See Appendi	х С	
Delays in training	9	4.1	Yes: 0	Yes: 0	Yes: 0	Yes: 7	Yes: 2
Leadership experience	9	4.0			See Appendi	x D	
History of volunteerism	9	3.9			See Appendi	х Е	
AOA membership	9	3.6	Yes: 9	Yes: 4	Yes: 0	Yes: 0	Yes: 0
Evaluations from visiting rotations at PDs program	8	4.9	Yes:8	Yes: 6	Yes: 1	Yes: 0	Yes: 0
Resiliency or hardship overcome	8	3.8			See Appendi	x F	
"Word of mouth" recommendation from a colleague	8	3.5	Yes: 5	Yes: 3	Yes: 0	Yes: 0	Yes: 0
Gold Humanism Society membership	8	3.0	Yes: 7	Yes: 4	Yes: 1	Yes: 1	Yes: 0

Abbreviations: AOA, Alpha Omega Alpha; MSPE, Medical Student Performance Evaluation; PD, program director; USMLE, U.S. Medical Licensing Exam.

Appendix A. Letters of Recommendation

Exceptional	Strong	Average	Marginal	Uncompetitive
Says things like "top	Says things like "top 10-	Says very strong, no red	Bland, short, some red	Clear red flags like
5%" or "One of the best	15%" or "We want them	flags noted or implied.	flags stated or implied.	unprofessional, poor
medical students ever."	to stay here."			performance, not a team
		Candidate interested	No discussion of interest	player.
Performance during	Consistent evidence of	in anesthesia without	in anesthesia, letters	
anesthesia rotations	active participation and	objective evidence	from non-physicians	Lack of discussion
or level of interest in	engagement with the	of engagement in the	only.	of failing scores or
anesthesia if an elective	team, professionalism	specialty.		prolonged absences from
wasn't an option. "This	examples.		Comments on	training (no discussion
candidate came in early		Comments on	communication or	of personal or family
to observe anesthesia	Comments on perceived	applicant's CV,	knowledge gaps.	issues or discussion of
portion of the case	fit for specialty, path	timeliness for rotation,		evidence of insight into
during their surgery	to specialty, personal	generic descriptors.	Personality, work ethic.	improvement).
rotation/internship."	characteristics.			
		Personality, work ethic.	Bland comments.	Concerns articulated.
Comments on work	Work ethic, leadership			
ethic, clinical skills	qualities, personality.	Great, shows up early,	Evaluator will: describe	Non-personalized letter
observed, teamwork,		strongly recommend	limited experience of the	of recommendation, any
character.	"Top 10 percent."	without reservation.	candidate using vague	mentions of struggles
			descriptions.	or issues (unless there
Drive, leadership	Comments about:	Comments about: work		is a description of how
qualities, personality,	professionalism, work	ethic.	Basic background info	applicant overcame them
clinical aptitude.	ethic, teamwork,		accompanied by how	and now has no issues).
	kindness, descriptors	Basic background	they performed on the	
"Top 1 percent" or	about how solid or	information on the	rotation.	Deficiency noted.
"top 3 percent" or	strong the candidate is.	applicant, accompanied		
"best medical student		by how they performed	Minimal descriptors	Evaluator will: describe
I've worked with in 15	Professionalism (showed	on the rotation and what	conferring the ability	limited experience of
years."	up on time, every time);	strengths the applicant	of the student in areas	the candidate, provide
	desire to learn more	has that make them a fit	of communication,	vague descriptions,
Specific comments	and take advantage of	for our specialty.	professionalism, and	"recommend."
about exceptional and	learning opportunities;	D ( 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	knowledge and drive.	D : 1 1:
unique: intelligence,	teamwork and	Demonstrated, drive,	C1 11 C	Basic demographic
professionalism, work	communication skills;	enthusiasm, solid	Should reference	information only - a
ethic, teamwork,	engagement; developing	communication skills,	attributes around	list of where they
kindness, comments	rapport with patients and	professionalism, and	knowledge, clinical	went to undergrad,
about the rarity of this	their families.	knowledge at the	skills, interpersonal/team	where the applicant is
type of candidate.	Descriptions of resident	appropriate level for the trainee.	play, plus or minus some "x" factor - adjectives	from, comments about USMLE scores with
Professionalism (showed	Descriptions of resident being in the top 25%	tramee.	should be good. Letters	little information on
up on time, every time);	of students instructed.	Should reference	might be short.	how they performed on
desire to learn more	Demonstrated, drive,	attributes around	inight be short.	rotations and worked
and take advantage of	enthusiasm, outstanding	knowledge, clinical	Did elective.	with the team.
learning opportunities;	communication skills,	skills, interpersonal/team	Did ciective.	with the team.
teamwork and	professionalism,	play, plus or minus some	Short letters with very	Very terse brief letters
communication skills;	compassion, drive, and	"x" factor - adjectives	generic comments	without any descriptors
engagement; developing	knowledge at the level of	should be great. Letters	including possibility of	of key traits above.
ougement, de veroping	into through at the level of	Silvara de great. Detters	morading possionity of	01107 11110 1100 10.

Exceptional	Strong	Average	Marginal	Uncompetitive
rapport with patients	top quartile of medical	should be of adequate	them improving over	
	students.	length.	time.	Will be missing
participated in research/				attributes around
case reports when give	Should reference	Did an elective, was	Has potential.	knowledge, clinical
the opportunity to do	attributes around	attentive.		skills, interpersonal/team
so; top % of students	knowledge, clinical		Lazy, does not show	play - adjectives might
we've had/worked	skills, interpersonal/team	Generic letters with no	interest, entitled, poor	be soft or some flags
with; "would love to	play, plus or minus some	red flags.	communications and	may be present.
have them stay here	"x" factor - adjectives		professionalism.	
for residency"; specific	should be excellent.	Description of common		Professionalism issues.
areas of patient care	Letters should be of	and expected behaviors	Reputable letters from	
he/she was involved	adequate length.	only.	known letter writer are	Poor letters with specific
in or specific clinical			more important than	comments regarding
scenarios.	Hard working, skilled.	One that may have	content itself. However,	their aptitude for
		read between the	a marginal candidate	specialty and other red
	Mention quartile and	line language. Does	would include content	flags during medical
	personal knowledge of	not mention ranking.	that seemed like a	school.
l I	candidate.	Average performance.	generic letter written	
Demonstrated, drive,			and less personal	Negative comments.
1 7 9 1	Strong descriptors.	Reputable letters from	observation. Letter	
	Recruiting at home	known letter writer	writer has an obligation	Reputable letters from
	program.	are more important	to provide letter. Writer	known letter writer are
compassion, drive, and		than content itself.	may comment on	more important than
	Reputable letters from	However, an average	gaps or prior struggle/	content itself. However,
"	known letter writer	applicant content would	weakness that is obvious	an uncompetitive
	are more important	include work ethic	in application.	candidate would include
l I	than content itself.	characteristics and		content that seemed
	However, a strong	professional behavior.	Some concerns or	like a generic letter
1	applicant content would	Also qualitative	very bland letter, no	written and less personal
	include strong work	judgment of the letter as	superlatives.	observation. Letter
1 27	ethic characteristics and	being generic, without		writer has an obligation
1	professional behavior.	any red flags.	Generic letters with	to provide letter. Red
1 *	Also quantification	. 1	underlying message	flags observed in letter—
1	comments relative	very strongly	describing how the	not necessarily open red
	to other students are	recommend without	candidate will improve	flags, but issue that is
	important such as "top	reservations.	over time.	obfuscated.
1 1	10-25%" or "We want	C : 1 #	. 1: 4	
hardworking, skilled.	them to stay here."	Generic letters.	Concerns raised in the	Serious concerns about
	T 100/ 1 4 4 1 4 C	T ( 1 ' ' ' ' C(1	letter.	professionalism, work
	Top 10%, best student of	Just descriptions of the	77.11	ethic, honesty.
11	the year.	CV.	Will mention personality	B 1 20 10
candidate.	C - 11-4 1 7:	337:11	traits.	Poorly written letters.
	Good letters describing	Will mention work ethic,	NI11 41 1	No contact that
1 *	the candidate with	professionalism, and/or	Normal length, words	No content that is
	personal knowledge of	personality traits.	like "great."	relevant to the specialty.
1 2 5 1	candidate's work ethic	NI111		
home program.	and professionalism.	Normal length, words		
		like "excellent."		

Exceptional	Stuana	Avonogo	Marginal	Unaamnatitiva
Smart, professional,	Strong Comments about the	Average	Marginai	Uncompetitive Bland, not personalized.
comes early and leaves	person's ability to work			No valuable content.
late, eager to learn, gets	in an OR environment.			110 variatione content.
along with everyone,				Short letters, any flags,
does a good short talk.	Will mention leadership			words like "fine" or
Says they want to rank	abilities, work ethic,			"good."
them.	professionalism, and			
	personality traits.			
Reputable letters from				
known letter writer	Longer letters, all			
are more important	superlatives, talks about			
that content itself.	all domains.			
However, an exceptional				
applicant content would include work ethic				
characteristics and				
professional behavior.				
Also quantification				
comments relative				
to other students are				
important such as "Top				
1 percent" or "top				
3 percent" or "best				
medical student I've				
worked with in 15				
years."				
T 1.1				
Letters with a personal				
touch about the applicant that describe actual				
experience working with				
the candidate.				
the candidate.				
Comments about the				
applicant and their				
skills and/or interest in				
anesthesia.				
Will mention leadership				
abilities, work ethic,				
professionalism, and				
personality traits.				
Longer letter, all				
superlatives, talks about				
all domains.				
and domination.	l			

Abbreviation: CV, curriculum vitae.

Appendix B. Personal Statement

Exceptional	Strong	Average	Marginal	Uncompetitive
Tells a compelling story,	Tells a good story, well	Average story.	No clear story, possibly	No clear story, spelling
well written, powerful.	written.		has some spelling errors.	and grammatical errors.
		Some insight, past		
Insight, professionalism,	Insight, professionalism,	experiences with some	Lack of integration	Poorly written
resiliency, unique	resiliency, unique	resiliency or discussion	of personal aspects of	discussion, including
experiences, thoughtful	experiences, integration	of average experiences	interest in anesthesia or	excess discussion of
integration of past	of past experiences	with resiliency,	medicine.	irrelevant information.
experiences into	into discussion of path	volunteerism or research		
discussion of path	toward anesthesiology.	involvement.	Someone who provides	Someone who has
toward anesthesiology.			a description of all of	language with red
	Someone with clear	Generic analogies	their procedures to date,	flags— selfish language,
Clear story and	desire to do anesthesia	of anesthesia. Less	experiences in the OR	a distorted view of their
direction. I can follow	for reasons beyond	than compelling path	and who has little to no	own importance or
their path to anesthesia;	doing procedures.	or desire to do the	understanding of the	value.
however, winding,		specialty.	day-to-day life of an	
straight, or otherwise	Well written with no		anesthesiologist.	Hard to follow, has
they got here.	grammatical errors.	Repeats information I'm		errors in the writing. No
	Tells me information	already able to find in	Poor structure or errors.	new information.
Well written with no	I don't see elsewhere	the applications.	Nothing unique.	
grammatical errors.	in the application.			Many errors.
Tells me information I	Very personable and	No typos.	Spelling or grammar	
don't see elsewhere in	interesting.		errors, too long or poorly	Not specialty specific.
the application. Very		Interest in the specialty,	organized.	
personable. Gives	Well organized and	examples of how their		A personal statement
examples of what makes	cohesive.	personality/skills are	Limited demonstration	that gives very little
the applicant unique and		well suited to our	of interest and	indication that the
exceptional.	Clear passion for our	specialty.	commitment to	applicant really
	field. Demonstrated		anesthesiology.	understands the specialty
Well written and	commitment to specialty.	Clearly describes why		or has taken steps to
compelling.		they are choosing	Only briefly touches on	ensure they are a good
	Clearly describes why	anesthesia. Discusses	why they're choosing	fit. Is uncompetitive.
Clear passion for our	they are choosing	what skills and traits	anesthesia without much	26.10.1
field. Demonstrated	anesthesia. Discusses	make the applicant a	else.	Multiple typos ,
commitment to specialty.	what skills and traits	good fit for our specialty.	D 1 d 1 1	misspellings, no
Specific examples of	make the applicant	Touches on their desire	Describes the typical	cognizant topic.
work, time, dedication	a good fit for our	for patient interaction/	reasons of interest of a	Do oules semidados
to/for the field.	specialty; discusses the role of teamwork	patient care. Conveys	specialty, but not in a	Poorly written,
Evidence/comments	•	empathy and kindness	unified message.	incomplete.
about ongoing	and their ability to	and a willingness to	Election at a town and the at	Doorles semitton and
mentorship from an	communicate and	work hard; addresses	Fluffy statement that	Poorly written and
anesthesiologist.	work well with a team. Touches on their desire	any glaring issues with	could be applied to any candidate.	vague.
It should be personal	for patient interaction/	the application.	Candidate.	Difficult to follow
It should be personal and give insight into	patient care. Conveys	Describes the typical	Poorly written and	thought process, poorly
why they are choosing	empathy and kindness	reasons of interest of a	vague.	organized with multiple
anesthesia. Clearly	and a willingness to	specialty, in a cognizant	vague.	grammatical mistakes.
states what skills	work hard; addresses	way.	Poorly organized with	grammanca mistares.
States Wildt Skills	morn mara, addresses	,,,,,,	1 corry organized with	

Exceptional	Strong	Average	Marginal	Uncompetitive
and traits make the	any glaring issues with		some grammatical	Unreadable, typos,
applicant a good fit for	the application.	Some idea of who they	mistakes.	boring, full of BS.
our specialty; discusses		are and where they are		
the role of teamwork	Tells a good story in	going.	Struggling to make it	Personal statement
and their ability to	relation to their desire		interesting. Typos.	only evaluated to
communicate and	to practice medicine.	Well written, short	5 71	clarify a "blemish"
work well with a team.	Indicator of them being	and to the point.	Personal statement only	on uncompetitive
Touches on their desire	a good communicator.	Personalization of	evaluated to clarify a	application. If no
for patient interaction/		application helps.	"blemish" on a marginal	mention of blemish and
patient care. Conveys	Gives a clear picture of		application. If no	offering a satisfactory
empathy and kindness	who they are, outlines	Interest in	mention of blemish and	explanation then it
and a willingness to	goals and processes to	anesthesiology and hard	offering a satisfactory	severely hurts applicant.
work hard; addresses	achieve them, outlines a	working.	explanation then it	
any glaring issues with	good fit for our program.		severely hurts applicant.	Long, typos, poorly
the application; finishes		Tells me about his sick	J 11	written, sloppy syntax.
with an explanation of	Well written, short	grandma in the ICU and	Typos, disorganized, no	, 113 3
plans for the future.	and to the point.	how that experience	unified theme or story,	Poorly written, long with
1	Personalization of	changed his/her life.	>1 page.	no clear message.
Tells an exceptional	application helps.			
story in relation to	' '	Not important.	Can be wordy without a	Poor language,
their desire to practice	Describes qualities of		clear message.	grammar and appears
medicine. Indicator of	grit, determination,	Not that important, only		disinterested.
them being an excellent	resilience, and love for	hurts average applicant	Personal statement	
communicator.	anesthesiology.	if statement is sloppy,	with red flags such as	Poorly organized. Poorly
		unclear, unprecise, too	self-centered language,	written. Grammatical
Gives a clear picture of	Not that important, only	verbose, with typos.	failure to describe any	errors.
who they are, outlines	hurts strong applicant		concerns in the MSPE.	
goals and processes to	if statement is sloppy,	No typos, organized,		Short, impersonal,
achieve them, outlines a	unclear, unprecise, too	concise.	Predictable. Repeats lots	flawed grammatically.
good fit for our program.	verbose, with typos.		of information already	
		Can be wordy without a	found in the personal	
Well written, short	Well written, engaging,	clear message.	statement. Potentially	
and to the point.	organized.	_	some errors. Poor	
Personalization of		Personal statement that	organization.	
application helps.	Well written with clear	states their interest.		
	and succinct message.		Generic.	
Describes strong		Well written, well		
qualities grit,	Cohesive and genuine,	organized, standard,		
determination,	interest in aspects of	predictable.		
resilience, and love for	our program that are			
anesthesiology.	strengths.	Gives me an idea of who		
	_	they are.		
Honest, not playing	Well written, well			
to the heart strings,	organized, unique, gives			
heartfelt.	me new information that			
	wasn't already in the			
Not that important,	application.			
only hurts exceptional	**			
	l	L	l	l .

### Appendices continued

Exceptional	Strong	Average	Marginal	Uncompetitive
applicant if statement is sloppy, unclear,	Gives me an idea of who they are and why they'd			
unprecise, too verbose,	fit well at our program.			
with typos.				
Well written, captivating				
and unique story,				
organized and cohesive.				
Well written with clear				
and succinct message.				
Good, cohesive				
statement, evidence of				
thought about where they fit into the specialty.				
Well written, well organized, unique. Gives				
me new information that				
wasn't already in the				
application.				
Gives me an idea of who				
they are and why they'd				
fit well at our program.				

 $Abbreviations: ICU, intensive \ care\ unit; MSPE, Medical\ Student\ Performance\ Evaluation; OR, operating\ room.$ 

Appendix C. Diversity

Exceptional	Strong	Average	Marginal	Uncompetitive
Underrepresented in	Underrepresented in	Not underrepresented in	Not underrepresented in	Not underrepresented in
medicine.	medicine.	medicine.	medicine.	medicine.
Diversity of experience.	Diversity of experience.	Diversity of experience.	No diversity and no	No insight as to the
	<u></u>		understanding of the	value diversity brings.
The presence or lack	The presence or lack	Applicants from groups	value diversity could	
of diversity does	of diversity does	that are underserved	bring.	The presence or lack
not, in and of itself,	not, in and of itself,	in medicine (females,		of diversity does not
make an applicant	make an applicant	African Americans,	Applicants from groups	make an applicant
exceptional, strong,	exceptional, strong,	Hispanics, etc.) with	that are underserved	uncompetitive.
average, marginal,	average, marginal,	corresponding average	in medicine (females,	
or uncompetitive.	or uncompetitive.	applications would be	African Americans,	None.
Applicants from groups	Applicants from groups	considered average.	Hispanics, etc.) with	N
that are underserved	that are underserved	) T	corresponding marginal	No evidence that the
in medicine (females,	in medicine (females,	None	applications would be	life experiences and
African Americans,	African Americans,	Dia dia	considered marginal.	perspective of the
Hispanics, etc.)	Hispanics, etc.) with	Evidence that the	) T	candidate would add
with corresponding	corresponding strong	life experiences and	None.	something positive from
exceptional applications	applications would be	perspective of the	NT 11 (1 (1	which our residents or
would be considered	considered strong.	candidate would add	No evidence that the	patients could benefit.
exceptional.		something from which	life experiences and	TEL: 1:00 1
	Other diverse	our residents and	perspective of the	This is difficult to
Underrepresented group,	characteristics, Hispanic	patients could benefit.	candidate would add	answer. We are trying to
LGBTQ+.	or Asian heritage.	E. T. TIDY	something positive from	recruit a diverse class,
D. I. d. d.	D. J. J. J. J.	Either URM or	which our residents or	but not being a minority
Evidence that the	Evidence that the	geographically diverse.	patients could benefit.	or URM doesn't make
life experiences and	life experiences and	NT ((,' 22 C 1:1 )	TT1:: 1:00 144	someone uncompetitive.
perspective of the	perspective of the	No "tier" of candidate	This is difficult to	NT ((,' 2) C 1:1 ,
candidate would make	candidate would make	will necessarily have	answer. We are trying to	No "tier" of candidate
a profound positive	a profound positive	this, but any candidate	recruit a diverse class,	will necessarily have
addition for our	addition for our patients,	who did might be	but not being a minority	this, but any candidate
patients, the residency,	the residency, and the	bumped a little.	or URM doesn't make	who did might be
department, and	department.	N	someone uncompetitive.	bumped a little.
organization.	A	None.	I believe this is	None
A	Anyone who is an	Thomais a mood to build	something that can add	None
Anyone who is an	underrepresented	There is a need to build	to the application, but doesn't detract.	There is a mond to build
underrepresented	minority in medicine;	a diverse class and also meet institutional goals	doesn't detract.	There is a need to build a diverse class and also
minority in medicine;	also looking to recruit from a broader	and metrics which could	No "tier" of candidate	meet institutional goals
also looking to recruit from a broader	geographic area.	influence the selection	will necessarily have	and metrics which could
geographic area.	geographic area.		this, but any candidate	influence the selection
geographic area.	No "tier" of candidate	process.	who did might be	
No "tier" of candidate	will necessarily have	If overall score equal,	bumped a little.	process.
will necessarily have	this, but any candidate	diversity will place	oumped a mue.	If overall score equal,
this, but any candidate	who did might be	candidate at top of	None.	diversity will place
who did might be	bumped a little.	grouping.	TVOIIC.	candidate at top of
bumped a little.	oumped a nuic.	Stouping.	There is a need to build	grouping.
oumped a nitio.			i iioio is a iiooa to balla	Brouping.

Exceptional	Strong	Average	Marginal	Uncompetitive
	Underrepresented in	Just race or religion or	a diverse class and also	
Underrepresented in	medicine.	sexual identity	meet institutional goals	Race.
medicine.			and metrics which could	
	There is a need to build	Average applicant	influence the selection	N/A.
There is a need to build	a diverse class and also	would NOT fall under	process.	
a diverse class and also	meet institutional goals	our underrepresented		The program is
meet institutional goals	and metrics which could	minority in our location-	If overall score equal,	committed to increasing
and metrics which could	influence the selection	African American,	diversity will place	and improving diversity
influence the selection	process.	Native American,	candidate at top of	in the program.
process.		Hispanic, Pacific	grouping.	
	If overall score equal,	Islander, and LGBTQ		not able to bring a
If overall score equal,	diversity will place	are considered diversity	Just race or religion	diverse perspective to
diversity will place	candidate at top of	groups from our hospital		our program.
candidate at top of	grouping.	GME committee that	N/A	
grouping.		programs are encouraged		Diversity doesn't define
	Strong applicant would	to recruit as long as the	The program is	an exceptional applicant.
Great scores and letters	be an underrepresented	candidates meet the	committed to increasing	It is another piece of
and volunteer, but is	minority in our location-	minimum criteria.	and improving diversity	information to consider
also ethnic, LGBTQ,	African American,	l	in the program.	but someone's lack of
multilingual.	Native American,	Average applicant would		diversity wouldn't make
	Hispanic, Pacific	be an underrepresented	Not able to bring a	them any less of an
Exceptional	Islander, and LGBTQ	minority in our location-	diverse perspective to	exceptional applicant. I
applicant would be	are considered diversity	African American,	our program.	can't define the diversity
underrepresented	groups from our hospital	Native American,	D: : 1 1 1 0	of an exceptional
minority in our location-	GME committee that	Hispanic, Pacific	Diversity doesn't define	applicant or the diversity
African American,	programs are encouraged	Islander, and LGBTQ	an exceptional applicant.	of a marginal applicant.
Native American,	to recruit as long as the	are considered diversity	It is another piece of	
Hispanic, Pacific	candidates meet the	groups from our hospital	information to consider	
Islander, and LGBTQ	minimum criteria.	GME committee that	but someone's lack of	
are considered diversity	C. 1: . 11	programs are encouraged	diversity wouldn't make	
groups from our hospital	Strong applicant would	to recruit as long as the	them any less of an	
GME committee that	be an underrepresented	candidates meet the	exceptional applicant. I	
programs are encouraged	minority in our location-	other average criteria.	can't define the diversity	
to recruit as long as the candidates meet	African American, Native American,	No aposifio oritorio	of an exceptional	
1	Hispanic, Pacific	No specific criteria.	applicant or the diversity	
the other exceptional criteria.	Islander, and LGBTQ	The program is	of a marginal applicant.	
Criteria.	are considered diversity	committed to increasing		
From URM	groups from our hospital	and improving diversity		
group, LGBTQ+,	GME committee that	in the program.		
underrepresented	programs are encouraged	in the program.		
religious affiliation.	to recruit as long as the	Is able to bring a diverse		
1011510us ummanom.	candidates meet the	perspective to our		
The program is	other strong criteria.	program.		
committed to increasing	omer shong enteria.	P1-25141111.		
and improving diversity	Other than Caucasian/	Diversity doesn't define		
in the program.	white.	an exceptional applicant.		
in the program.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	It is another piece of		
		1 15 amounter proce of		

Exceptional	Strong	Average	Marginal	Uncompetitive
Is able to bring a diverse perspective to our program.  Diversity doesn't define an exceptional applicant. It is another piece of information to consider but someone's lack of diversity wouldn't make them any less of an exceptional applicant. I can't define the diversity of an exceptional applicant or the diversity of a marginal applicant.  Represents elements of diversity not common at our institution.	The program is committed to increasing and improving diversity in the program.  Is able to bring a diverse perspective to our program.  Diversity doesn't define an exceptional applicant. It is another piece of information to consider but someone's lack of diversity wouldn't make them any less of an exceptional applicant. I can't define the diversity of an exceptional applicant or the diversity of a marginal applicant.  Represents elements of diversity not common at our institution.	information to consider but someone's lack of diversity wouldn't make them any less of an exceptional applicant. I can't define the diversity of an exceptional applicant or the diversity of a marginal applicant.	Marginal	Oncompetitive

Abbreviations: GME, Graduate Medical Education; URM, underrepresented minority.

Appendix D. Leadership Experience

Exceptional	Strong	Average	Marginal	Uncompetitive
President or other	Leadership role in	Some suggestion of	No clear leadership.	No clear leadership.
leadership role in	some extracurricular	leadership experience		
significant organization	or organization that	but not clear.	No leadership	No leadership
(SNMA, AIG, etc.).	involved less time.		experience.	experience and
		Many leadership roles		no desire for it or
Longitudinal leadership	Leadership roles that	for various organizations	Participation in school	acknowledgement of its
with clear direction,	went beyond a single	with little to no	organizations.	value.
fruitful.	event.	longitudinal relationship.		
			None.	No leadership qualities
Extensive leadership	Leader of school	Leader or active		described in application.
roles. Leader of school	organization or other	participation in some	No demonstration of	
organization or other	outside organizations.	school organizations.	involvement with any	None.
outside organizations.	1 10	ATC	community service,	N. 1
AGA 11 4 1 1	Above plus AIG	AIG secretary, military,	volunteerism, clubs, etc.	No demonstration of
ASA delegate, student	president.	team captain.	D-4:-:	involvement with any
body president.	D : 1/C4 - 4	D	Participated in special	community service,
NI-ti-u-1	Regional/State scope of involvement in	Demonstration of	interest groups or	volunteerism, clubs, etc.
National scope of		involvement with	fundraisers, but did not	A
involvement in	professional society/	community service,	directly take a leadership	An uncompetitive
professional society/ volunteerism.	volunteerism.	volunteerism, clubs, etc.	role.	applicant will have
voiunteerism.	Anesthesia Interest	The average applicant	Superficial involvement	little or no leadership experience and no work
Anesthesia Interest	Group executive team;	will have participated	in committees or an	or volunteer experience.
Group president,	leading a philanthropic	in either a competitive	organization.	of volunteer experience.
sorority/fraternity	effort in med school	sport or club/special	organization.	None.
president, med school	or undergrad; prior	interest group and	No "tier" of candidate	None.
student government;	employment leadership	perhaps led a project or	will necessarily have	No "tier" of candidate
medical school	position (i.e., manager	two; might have work	this, but any candidate	will necessarily have
admissions committee;	of a store or head of a	experience leadership	who did might be	this, but any candidate
Prior employment which	department); president of	roles; undergrad	bumped a little.	who did might be
involved leading a team;	special interest groups.	leadership experience.	oumped a mile.	bumped a little.
Collegiate sports team	Street Street		None.	· · · · · · · · · · · · · · · · · · ·
captain; Eagle scout (or	Significant involvement	Limited involvement		None.
equivalent).	in committees or an	in committees or an	No leadership roles in	
,	organization. Leading	organization.	medical school.	No leadership roles in
Extensive involvement	large teams effectively			medical school.
in committees or an	with a positive outcome.	No "tier" of candidate	No or little leadership	
organization, leading		will necessarily have	involvement.	
large teams effectively	No "tier" of candidate	this, but any candidate		
with a positive outcome.	will necessarily have	who did might be	No leadership	
	this, but any candidate	bumped a little.	experiences.	
No "tier" of candidate	who did might be			
will necessarily have	bumped a little.	Some to no leadership		
this, but any candidate		roles.		
who did might be	Some leadership roles in			
bumped a little.	medical school.	2-3 leadership roles in		
		medical school.		

Exceptional	Strong	Average	Marginal	Uncompetitive
Multiple leadership roles	3-4 leadership roles in	2-3 leadership roles in		
in medical school.	medical school, or prior	medical school, or prior		
	to medical school.	to medical school.		
> 5 leadership roles in	A I C	C		
medical school.	AIG president, military,	Some other experiences		
Anesthesia Interest	team captain.	than above, leader of a project perhaps.		
Group president,	Leadership roles in	project pernaps.		
sorority/fraternity	medical school and	Some leadership roles.		
president, med school	college.	The state of the		
student government;		Some experiences that		
medical school	Some mostly	may not be longstanding.		
admissions committee;	longitudinal experiences			
Prior employment which	that they can discuss in	Only a few leadership		
involved leading a	an interview.	experiences. Maybe		
team; Collegiate sports	Multiple experiences	some that were a limited		
team captain; Eagle scout (or equivalent).	Multiple experiences that are longitudinal.	obligation.		
> 5 leadership roles in	mat are longitudinar.			
medical school, or prior	Over time and to depth			
to medical school.	with outcomes.			
Leadership roles in				
medical school and				
college.				
3610111 1011				
Multiple longitudinal				
experiences that they can discuss in an interview.				
discuss in an interview.				
Multiple experiences				
Over time and to depth				
with outcomes.				
Multiple experiences that are longitudinal.  Over time and to depth				

 $Abbreviations: AIG, An esthesia \ Interest \ Group; ASA, American \ Society \ of \ An esthesiologists; SNMA, Student \ National \ Medical \ Association.$ 

Appendix E. History of Volunteerism

Exceptional	Strong	Average	Marginal	Uncompetitive
Significant emphasis,	Deep involvement in at	Good involvement in a	Not much involvement.	No involvement.
hours spent, leadership	least 1 organization.	few organizations but		
roles in multiple		not as deep as above.	No volunteer time	Volunteerism specifically
organizations.	Ongoing significant		or research time and	designed to have a
	activity in 1 or 2 groups	Documentation of	average grades, without	checkbox rather than for
Evidence the	with discussion about	volunteer work.	evidence of need to	personal reasons.
volunteerism is personal	their passion for this		work to meet financial	
and not checking a box	project in evaluations	Some volunteerism.	needs.	None.
to bolster application,	and/or personal			
potential leadership	statements.	Multiple short	Little to no	None.
roles. Volunteerism		commitment volunteer	volunteerism.	
despite personal	Volunteerism that is	opportunities.		None.
roadblocks, ie, working	consistent.		Short commitment	
to pay their bills and		Several nonlongitudinal	volunteer opportunities.	No evidence of
volunteering.	Longitudinal volunteer	experiences.		involvement with
	obligations.		None.	community service.
Volunteerism with		Volunteering for local		
organizations they can	Longitudinal experience,	organizations.	Limited/isolated	No volunteer experience.
speak about and more	many experiences.		evidence of	
than just event specific		Regularly participated	volunteerism.	No significant volunteer
time.	Regional leadership	in various volunteer		experience.
	involvement in	opportunities organized	One or two experiences	NT ((() N 0 1) 1 .
Multiple longitudinal	organization(s).	through clubs/special	spread throughout	No "tier" of candidate
volunteer obligations.	Consistent volunteerism	interest groups or	medical school (a single	will necessarily have
T 1 1 4	in multiple places over	medical school.	habitat for humanity	this, but any candidate
Led volunteer	years.	D	project one weekend);	who did might be
organization,	T 14 11 1 1 4	Participating in	occasionally worked at a	bumped a little.
longitudinal experience.	Longitudinal volunteer	volunteer groups and	shelter or free clinic.	None
Notional landombin	experiences/programs	projects through their	Minimal volunteer	None.
National leadership involvement in	that span the medical school yearsregular	training.	experience or very	No volunteer roles in
organization(s).	commitment to the	No "tier" of candidate	superficial involvement.	medical school.
organization(s).	student-run clinic, or	will necessarily have	superficial involvement.	medicai school.
Exceptional applicants	homeless shelters.	this, but any candidate	No "tier" of candidate	No passion for anything.
have longitudinal	Participation in	who did might be	will necessarily have	No passion for anything.
experiences like big	mission trips or camps	bumped a little.	this, but any candidate	LOCATION (state and
brother/big sister,	for disadvantaged	bumped a fittle.	who did might be	city) for volunteerism
mentorship, church	populations.	History of volunteering	bumped a little.	is more important that
or community	populations.	in medical school and	bumped a nuic.	work itself. We tend
volunteerism, coaching	Following a volunteer	college.	History of volunteering	to match applicants
children's teams, mission	project through to	conege.	in medical school and	who have a history of
trips, volunteering at a	completion, being truly	1-2 volunteer roles in	college.	serving in the area of our
free clinic throughout	passionate about a cause.	medical school.		residency program. An
all of medical school;	pussionate about a cause.	incureur senson.	1 volunteer role in	uncompetitive applicant
organizes or even creates	No "tier" of candidate	A few opportunities, just	medical school.	will have no history of
new volunteer events.	will necessarily have	medical related.		work ties in the area.
	this, but any candidate		Little to none. Just	

Exceptional	Strong	Average	Marginal	Uncompetitive
Following a volunteer	who did might be	LOCATION (state and	medical. No passion.	
project through to	bumped a little.	city) for volunteerism	•	
completion, being truly		is more important that	LOCATION (state and	
passionate about a cause	History of volunteering	work itself. We tend	city) for volunteerism	
, including follow-up	in medical school and	to match applicants	is more important that	
to ensure it continues	college.	who have a history of	work itself. We tend	
forward after them.		serving in the area of our	to match applicants	
	3-4 volunteer roles in	residency program.	who have a history of	
No "tier" of candidate	medical school. Active		serving in the area of our	
will necessarily have	role.	Some intermittent	residency program. A	
this, but any candidate		volunteering experience.	marginal applicant will	
who did might be	As above.		have weak history of	
bumped a little.		Some volunteerism.	work ties in the area.	
	LOCATION (state and			
History of volunteering	city) for volunteerism	Only a few experiences.	A few intermittent	
in medical school and	is more important that	Maybe some that were a	volunteer experiences.	
college.	work itself. We tend	limited obligation.		
	to match applicants		No or little volunteerism.	
> 5 volunteer roles	who have a history of	Over time.		
in medical school.	serving in the area of our		No volunteerism.	
Very active/successful	residency program.			
volunteer roles.				
	Repeated involvement in			
Volunteer in various	initiative, mission trips.			
aspects, not just medical.				
Care for the poor, the	Volunteerism with			
disfranchised. Arts.	longitudinal experiences,			
	speaks well of their			
LOCATION (state and	involvement.			
city) for volunteerism				
is more important that	Multiple experiences			
work itself. We tend	that are longitudinal.			
to match applicants				
who have a history of	Over time and to depth			
serving in the area of our	with outcomes.			
residency program.				
Long-term longitudinal				
project, started initiative.				
Volunteerism with some				
longitudinal experiences.				
Multiple experiences				
that are longitudinal.				
Over time and to depth				
with outcomes.				
	l		l .	

Appendix F. Resiliency or Hardship Overcome

Exceptional	Strong	Average	Marginal	Uncompetitive
A compelling story of	A compelling story of	No significant hardship.	No significant hardship.	No significant hardship.
significant hardship that	significant hardship that			
was overcome with hard	was overcome with hard	Written discussion of Lack of discussion of		Lack of resiliency or
work.	work.	challenges candidate	resiliency by candidate	hardship and below-
		faced and overcame, in	or letter writers.	average test scores.
Written discussion of	Written discussion of	particular with below-		_
challenges candidate	challenges candidate	average test scores.	Someone who has or	No experience or no
faced and overcame, in	faced and overcame, in		has not had hardship and	insight if they haven't
particular with above-	particular with average	Someone who has had	doesn't see the value it	had an experience as to
average test scores.	test scores.	hardship and come out	eight or it bitter about	the value or could bring.
		the other side. They	the experience and	
Someone who can speak	Someone who has	survived.	cannot discuss it.	None.
about their path and the	overcome hardships and			
value it provided them.	uses that to propel them	Nothing specific.	None.	An uncompetitive
	forward.			applicant is someone
Immigrated from		Struggled with clinical	Struggled with clinical	who is unable to
another country,	Economic hardship, loss	or test performance	or test performance	give any examples of
loss of significant	of loved one.	and used feedback to	and used feedback to	resiliency or overcoming
family member,		improve skills or study	improve skills or study	hardships.
socioeconomically	Had little financial	habits; able to give	habits.	
disadvantaged.	support; overcame	examples of times he/		No evidence of
	obstacles that interrupted	she was disappointed	Experiences where	resiliency from
Had to pay one's	training; didn't have any	with an outcome and	the applicant has	hardships or growth.
way through college	mentors or guidance;	recovered and used the	overcome minor	
or medical school or	faced disappointment	experience to improve.	financial, emotional,	These are always
financially support his/	on a personal or	D : 1 d	health hardships,	evaluated case by case.
her family; overcame	professional level	Experiences where the	learned from them and	It is not a requisite for
a significant illness in	and moved on and	applicant has overcome	succeeded eventually.	any particular tier.
oneself or close family	persevered.	minor financial,	Demonstrated minimal	Name
members; overcame	E	emotional, health	resiliency and wisdom	None.
obstacles that interrupted	Experiences where the	hardships, learned from them and excelled.	from a hardship.	DEI candidate who has
training; didn't have any	applicant has overcome		These are always	
mentors or guidance.	significant financial, emotional, health	Demonstrated some resiliency and wisdom	These are always evaluated case by case.	overcome challenges in childhood and college to
Experiences where the	hardships, learned from	from a hardship.	It is not a requisite for	rise and succeed.
applicant has overcome	them and excelled.	moni a narusinp.	any particular tier.	rise and succeed.
severe financial,	Demonstrated resilience	These are always	ally particular tier.	Not important.
emotional, health	and wisdom from a	evaluated case by case.	None.	Not important.
hardships, learned from	hardship.	It is not a requisite for	None.	Not necessary for
them and excelled.	nardship.	any particular tier.	DEI candidate who has	average applicant but an
Demonstrated extreme	These are always	any particular ties.	overcome challenges in	experience described in
resiliency and wisdom	evaluated case by case.	None.	childhood and college to	application could help
from a hardship.	It is not a requisite for	T (OHC.	rise and succeed.	but most likely HURT
	any particular tier.	DEI candidate who has		(viewed negative by
These are always	7 F	overcome challenges in	Not important.	reviewer) the candidate.
evaluated case by case.	Financial hardship.	childhood and college to		
It is not a requisite for		rise and succeed.	Not necessary for	No response AND no
1				1

any particular tier.  DEI candidate who has overcome challenges in childhood and college to circumstances. Illness.  DEI candidate who has overcome challenges in childhood and college to circumstances. Illness.  DEI candidate who has overcome challenges in childhood and college to rise and succeed.  Not necessary for average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.  Not necessary for average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.  Not necessary for average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.  Not necessary for average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.  Not necessary for average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.  Not necessary for average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.  Not necessary for average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.	Exceptional	Strong	Average	Marginal	Uncompetitive
Not necessary but if worked to pay for hardships and maintained grades.  Not necessary for exceptional applicant but an experience described in application could help the candidate.  Not necessary for exceptional applicant but an experience described in applicant family member), chronic illness.  Immigration and independence, emancipation from difficult family situation or country with strife.  Has overcome some hardship again, adds another piece to evaluate but it the presence or absence of this doesn't make an applicant exceptional or marginal.  Overcoming a hardship, again, adds another piece to evaluate but it the presence or absence of this doesn't make an applicant exceptional or marginal.  Overcome barriers and with continued velocity.	any particular tier.  Overwhelming life circumstances. Illness.  DEI candidate who has overcome challenges in childhood and college to rise and succeed.  Not necessary but if worked to pay for hardships and maintained grades.  Not necessary for exceptional applicant but an experience described in application could help the candidate.  Immigration and independence, emancipation from difficult family situation or country with strife.  Has overcome some hardship and can talk about it.  Overcoming a hardship, again, adds another piece to evaluate but it the presence or absence of this doesn't make an applicant exceptional or marginal.  Overcome barriers and	DEI candidate who has overcome challenges in childhood and college to rise and succeed.  Not necessary but if worked to pay for hardships and maintained grades.  Not necessary for strong applicant but an experience described in application could help the candidate.  Life challenges (death of significant family member), chronic illness.  Has overcome some hardship and can talk about it in an interview.  Overcoming a hardship, again, adds another piece to evaluate but the presence or absence of this doesn't make an applicant exceptional or marginal.	Not important.  Not necessary for average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.  Illness or loss of loved one.  May or may not have a discreet hardship but can describe a scenario where they have overcome something.  Overcoming a hardship, again, adds another piece to evaluate but it the presence or absence of this doesn't make an applicant exceptional or	average applicant but an experience described in application could help or HURT (viewed negative by reviewer) the candidate.  Minimal experience.  No response when asked this in an interview, or difficulty in thinking of a scenario.  Overcoming a hardship, again, adds another piece to evaluate but the presence or absence of this doesn't make an applicant exceptional or	insight into why this

Abbreviation: DEI, diversity, equity, and inclusion.

# **Appendices**

Appendix G. Additional Candidate Metrics

Metric	Number of PDs Using	Importance	Exceptional	Strong	Average	Marginal	Uncompetitive
Hobbies	7	4.0	Yes: 7	Yes: 7	Yes: 7	Yes: 3	Yes: 0
Prestige or reputation of medical school	7	4.0	1 <sup>st</sup> quintile: 7 2 <sup>nd</sup> quintile: 5 3 <sup>rd</sup> quintile: 2 4 <sup>th</sup> quintile: 0 5 <sup>th</sup> quintile: 0	1 <sup>st</sup> quintile: 6 2 <sup>nd</sup> quintile: 7 3 <sup>rd</sup> quintile: 4 4 <sup>th</sup> quintile: 1 5 <sup>th</sup> quintile: 1	1st quintile: 1 2nd quintile: 6 3rd quintile: 6 4th quintile: 3 5th quintile: 1	1st quintile: 0 2nd quintile: 1 3rd quintile: 6 4th quintile: 6 5th quintile: 3	1 <sup>st</sup> quintile: 1 2 <sup>nd</sup> quintile: 1 3 <sup>rd</sup> quintile: 1 4 <sup>th</sup> quintile: 5 5 <sup>th</sup> quintile: 7
Publications	7	3.4	>10: 4 6-10: 5 3-5: 3 1-2: 0 0: 0	>10: 2 6-10: 4 3-5: 5 1-2: 2 0: 0	>10: 0 6-10: 0 3-5: 3 1-2: 7 0: 1	>10: 0 6-10: 0 3-5: 0 1-2: 6 0: 6	>10: 0 6-10: 0 3-5: 0 1-2: 0 0: 7
Work history	7	2.9	See Appendix H				
Evidence of completing what they start (e.g., published papers instead of generic participation in research)	6	4.2	Yes: 6	Yes: 6	Yes: 3	Yes: 0	Yes: 0
Other advanced degrees (MS, MPH, PhD)	5	3.4	Yes: 4	Yes: 2	Yes: 0	Yes: 0	Yes: 0
COMLEX Level 2	4	4.8	570 and above	605-645	565-600	495-562	Below 488

Abbreviation: COMLEX, Comprehensive Osteopathic Medical Licensing Exam.

Appendix H. Work History

Exceptional	Strong	Average Marginal		Uncompetitive
Already has excellent	Excellent performance	No prior work.	No prior work or poor	No prior work or poor
performance as a	in prior work.	-	performance.	
resident in another		Candidate with average		
specialty or has	Candidate with very	scores and work history.	Candidate with low	Candidate with failing
had significant and	good scores and		scores and work history.	scores.
impressive real-world	significant work history.	Some intermittent work		
job that was challenging		experience. May or may	No work experience.	No work experience.
candidate with high	Varied work experience.	not have been during	Just did schooling.	
standardized or school		schooling.		n/a
scores and significant	n/a		n/a	
work history.		n/a		None.
	Nothing specific.		None.	
Consistent and varied	Life experience outside	Nothing specific.		No evidence of work.
work experience. Few	of medicine that would	Some demonstration	No evidence of work.	
gaps when not doing	add value.	of work in a service		No employment history.
other endeavors.		industry.		
	Some work experience		Summer jobs in high	No "tier" of candidate
Not a real priority when	in the undergraduate	Some work experience	school; occasional jobs	will necessarily have
we evaluate applicants.	years - the type of job is	in the undergraduate	in college.	this, but any candidate
Everyone's path is so	less important. Looking	years - the type of job is		who did might be
different to school (some	for responsibility and	less important. Looking	No "tier" of candidate	bumped a little.
may have had years to	time-management skills.	for responsibility and	will necessarily have	
work several jobs, some	NT (((° 22 C 1: 1 )	time-management skills.	this, but any candidate	History of a possible
may have longstanding	No "tier" of candidate	DT ((; 2) C 1:1 .	who did might be	second career could
jobs, some may not	will necessarily have	No "tier" of candidate	bumped a little.	influence the application.
have any experiences	this, but any candidate	will necessarily have	History of a massible	Not important
due to timing of school/	who did might be	this, but any candidate	History of a possible second career could	Not important.
classes).	bumped a little. History of a possible	who did might be bumped a little.		I OCATION (state and
Nothing specific.	second career could	History of a possible	influence the application.	LOCATION (state and city) for work history
Nothing specific.	influence the application.	second career could	Not important.	is more important than
Significant life/	innuence the application.	influence the application.	Not important.	work itself. We tend
leadership experience	=/- Previous career.	influence the application.	LOCATION (state and	to match applicants
starting and successfully	/- I levious career.	Not important.	city) for work history	who have a history of
running a business.	Worked to pay	Tiot important.	is more important than	serving in the area of our
rummig a basiness.	for hardships and	LOCATION (state and	work itself. We tend	residency program. An
Some work experience	maintained grades.	city) for work history	to match applicants	uncompetitive applicant
in the undergraduate	and the second s	is more important than	who have a history of	will have no ties to the
years - the type of job is	LOCATION (state and	work itself. We tend	serving in the area of our	area.
less important. Looking	city) for work history	to match applicants	residency program. A	
for responsibility and	is more important than	who have a history of	marginal applicant will	A history of work
time-management skills.	work itself. We tend	serving in the area of our	have weak ties to the	experience has the
	to match applicants	residency program. An	area.	ability to showcase
Perhaps was employed	who have a history of	average applicant will		some strengths in
prior to beginning	serving in the area of	have some ties to the	A history of work	organization, leadership,
medical school.	our residency program.	area.	experience has the	or work ethic. However,
	A strong applicant will		ability to show case	knowing the path
				- '

Exceptional	Strong	Average	Marginal	Uncompetitive
No "tier" of candidate	have strong ties to the	A history of work	some strengths in	through medical school
will necessarily have	area.	experience has the	organization, leadership,	doesn't always allow for
this, but any candidate		ability to showcase	or work ethic. However,	work experiences, it isn't
who did might be	A history of work	some strengths in	knowing the path	a high priority when we
bumped a little.	experience has the	organization, leadership,	through medical school	evaluate applicants.
	ability to showcase	or work ethic. However,	doesn't always allow for	
History of a possible	some strengths in	knowing the path	work experiences, it isn't	
second career could	organization, leadership,	through medical school	a high priority when we	
influence the application.	or work ethic. However,	doesn't always allow for	evaluate applicants.	
Previous successful	knowing the path through medical school	work experiences, it isn't a high priority when we		
career. Worked to	doesn't always allow for	evaluate applicants.		
pay for hardships and	work experiences, it isn't	evaluate applicants.		
maintained grades.	a high priority when we	Over time.		
mamamod grades.	evaluate applicants.	over time.		
LOCATION (state and	appround.			
city) for work history	Over time and to depth			
is more important than	with outcomes.			
work itself. We tend				
to match applicants				
who have a history of				
serving in the area of				
our residency program.				
An exceptional applicant				
will have strong ties to				
the area.				
No specific criteria,				
perhaps had long-term				
job.				
A history of work				
experience has the				
ability to showcase				
some strengths in				
organization, leadership,				
or work ethic. However,				
knowing the path through medical school				
doesn't always allow for				
work experiences, it isn't				
a high priority when we				
evaluate applicants.				
11				
Over time and to depth				
with outcomes.				